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Kitchen remodeling can bring you to your knees if you have not planned for all of the disruption and surprises. Don't wait until the last minute to think about all of the possible kitchen remodeling ideas. Don't make a mistake here! Kitchen fixtures are way too expensive. This Contractor Hiring Guide & Checklist will help keep you from steaming.

Click on the titles to read these columns, contained right here in this document. At the end of each section, there is a link to more information available at the AsktheBuilder's web site.



But first, here are links to four exclusive Contractor Hiring Guide & Checklist videos that will help you with Finding a Pro, Contracts, Payments and Change Orders.



Finding a Pro is not always done on the Internet or using the phone book. Tim explains a better method.



After the bids are in and the contractor selected, what should be in the contract? Tim outlines eight item that must be in your contract.



Payments are important. When do you make them and how much? Tim explains three important concerns regarding your payments.



Change Orders can cost more then just additional money. They can delay the whole project. Discover what to do ahead of time.

#### Kitchen Remodeling

<u>Kitchen Cabinet Remodel</u> - What do you do when your kitchen cabinet remodel project does bad? Kitchen remodeling is a major project. The national home center might not be the best contractor. If you have to pay-in-full up-front, you have no leverage if things to wrong. Will an attorney help?

<u>Kitchen Design</u> - Kitchen design and kitchen planning are big issues when doing your kitchen remodeling. Kitchen cabinets, kitchen islands and layout are just some of the factors to be concerned when planning your new kitchen design.

<u>Kitchen Remodeling</u> - Kitchen remodeling can bring you to your knees if you have not planned for all of the disruption and surprises. Don't wait until the last minute to think about all of the possible kitchen remodeling ideas. Discuss those during the planning phase. A few kitchen remodeling tips are planning, patience and a cozy, but efficient, temporary kitchen in your basement or another part of your home.

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<u>Kitchen Cabinets</u> - Kitchen cabinets are almost always the focal point of a kitchen. Some cabinets are more expensive than a new car. Quality ranges from poor to superior, so it is important to learn how to identify high-quality cabinets.

<u>Kitchens</u> - More articles are available online at the AsktheBuilder website. This information is just a click away.

#### **House Plans & Planning**

<u>Home Plans</u> - House plans with detailed interior and exterior elevations and exact specifications will help make your dream home become reality. Be specific with house floor plans, and make your plans reflect exactly what you want down to the smallest detail. Avoid problems by drawing up precise home plans before your new home construction begins.

<u>Building a New Home - Get Organized</u> - Building a new home requires hundreds of choices. Get organized by keeping all of your choices and plans for your new home building project in a binder so no decisions fall through the cracks. Blueprints and specifications along with this binder will keep track of the entire project. Select amenities for your new home at the start so that workmen can plan openings and utility adaptations to stay on schedule.

<u>Detailed Plans and Specifications Minimize Mistakes</u> - Detailed blueprints, plans and specifications will help you avoid being sued by a contractor. Keeping a detailed account of work each day, along with photos, will arm you with data should a problem with your contractor arise.

Home Remodeling - Remodeling and new home construction share a lot of common items. But they differ in one major area - remodeling is done in the house where you are living. Daily routines are altered. Certain areas of your house may be unavailable during remodeling. No kitchen or bathroom will be a real problem. Read these tips to help minimize your interruptions.

<u>House Plans</u> - Additional columns covering house plans can be found online in the House Plans section of Askthebuilder.com.

#### **Payments**

<u>Contract Payments</u> - Detailed contracts noting exact contractor and homeowner specifications and listing payment schedules help avoid payment disputes.

<u>Payment Suggestions</u> - Before payment or work begins, establish detailed contracts, building plans, payment dates, affidavits and helpful construction reports.

When to Pay for Remodeling Plans - Never pay all of the money due for remodeling plans before the plans are complete. Once you give cash in advance for incomplete work, you lose all of your leverage. Up-front payment has left tens of thousands of people disappointed when the person never finished the job after being paid.

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<u>Payments</u> - Read other online columns regarding making payments during construction at the AsktheBuilder.com website.

The columns shown above are only a sampling of the columns available to help you. Check the <u>AsktheBuilder</u> website for more information on this and all aspects of Home Improvement.

Homeowner:	Contractor:	
Address:	Address:	
City/State/Zip:	City/State/Zip:	
Phone:	Phone:	
Email:	Email:	
Contractor's License Number # (where applica	able):	
Project Location (Jobsite Address):		
Date Bid Submitted:	Date of Plans & Specifications:	
CHECKLIST  Will you perform all work according to plans	and specifications?	Yes □ No □
If there are no plans or specifications, will yo description of the products and services you	u provide a detailed written	Yes □ No □
Will you install the products and materials ac specifications?	ccording to the manufacturer's	Yes □ No □
Do you intend to install a new water line for a	a refrigerator ice maker?	Yes □ No □
Will the receptacles above the counter top be	e GFCI protected?	Yes □ No □
Older kitchens often have inadequate electric on one or more circuits. This leads to blown you intend to extend new electric circuits to tappliances?	fuses or tripped circuit breakers. Do	Yes □ No □
Older kitchens often have clogged kitchen sin true if the branch arms are galvanized iron pi kitchen drain pipe to minimize future clogging	ipe. Do you intend to replace the	Yes □ No □
Will the kitchen sink faucets have hall valve	shut offs hangath the sink?	Ves I No I

Hardwood flooring is sometimes used in kitchens. If installed before the cabinetry, it allows much flexibility in the future. It also enables one to remove cabinets and dishwashers or other built-in appliances with ease. Do you intend to install the wood flooring before the cabinetry?	Yes □ No □
Granite and marble can absorb food juices and liquids which cause permanent stains. Sealers can be installed which prevent or minimize this. If the counter tops are marble or granite, will they be sealed?	Yes □ No □
Do you intend to extend any additional phone or communication wiring into the kitchen?	Yes □ No □
Will the cabinets be KMCA approved?	Yes □ No □
Older houses often have squeaky floors. This is usually caused by a sub-floor that is not nailed correctly to the floor joists. Do you intend to screw the sub-floor to the existing floor joists in the event you remove the existing or older layers of flooring?	Yes □ No □
Small wall and base cabinets can sometimes fall between wall studs. Horizontal blocking at the screw/nail rail heights of the base and wall cabinets can eliminate this problem. If the walls will be gutted during this project, do you intend to install solid blocking at the screw/nail rails of the wall and base cabinets?	Yes □ No □
Wall cabinets can be very heavy once loaded with dishes and supplies. Long screws (3 inch or greater) need to be used to support these large loads. Do you intend to use 3 inch or greater screws to attach the cabinets to the walls?	Yes □ No □
Ceiling fans can help cool a kitchen during periods of intense cooking. Have you planned to install a ceiling fan in this kitchen?	Yes □ No □
Kitchen cabinets often need to be special ordered. This often requires a deposit of 50 percent or less. Will you provide to me a copy of the deposit receipt that the cabinet company issues upon receipt of the deposit money?	Yes □ No □
Will you obtain a building permit?	Yes □ No □
Who will perform the work? □ Own employees □ Sub-contractor □ Combination	
If sub-contractors work on this job, will they have adequate Workman's Compensation Insurance?	Yes □ No □
Will you remove all debris from the jobsite?	Yes □ No □
Will you make an effort to minimize and control dust producing activities?	Yes □ No □

When you submit your final bill, will you provide notarized affidavits stating the material and labor has been 'PAID IN FULL' for this job?	at all Yes □ No □
What is the length of your (installer's) warranty?	Years
Does it cover all labor and material?	Yes $\square$ No $\square$
OPTIONAL ADDITIONAL NOTES	

## **JOB COST BREAKDOWN**

TASK CATEGORIES (Hard Job Costs)	Item Cost	Name of Sub-Contractor or Supplier
Materials		
Building Permit		
Demolition		
Asbestos Removal		
Lead Abatement		
Debris Removal		
Dumpster or Dumping Fees		
Rough Lumber Supplies		
Rough Carpentry		
Heating / Ventilating / Air Conditioning		
Plumbing		
Electric		
Insulation		
Drywall / Plastering		
Finish Lumber Materials		
Finish Carpentry		
Ceramic / Marble		
Painting		
Phone / Computer / Cable TV Wiring		
Wall Coverings		
Kitchen Cabinets		
Lighting Fixtures / Fans		
Counter Tops		
Faucets		
Hardwood Flooring / Linoleum		

TASK CATEGORIES (Hard Job Costs)	Item Cost	Name of Sub-Contractor or Supplier
Shelving		
Sinks		
Hardware		
Doors		
Windows		
Appliances		
Miscellaneous Allowance Items		
	ī.	
Labor		
Total Labor		
Insurance		
Workman's Compensation		
Unemployment Tax		
Overhead		
Profit		

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#### **PAYMENT SCHEDULE**

Excessive advance or periodic payments before or during the work is completed often put a homeowner at risk. The homeowner basically become a lender. This is especially true if the job does not require any special or custom ordered materials at the beginning of the job. A fair payment schedule is one that allows the homeowner to pay only for labor and material that has been completed in a satisfactory manner. Periodic payments can occur every 3 - 4 days for small jobs or each week or month for large jobs. On large jobs, the amount of money paid out at any given time should not exceed the total sum of the items listed in the above cost breakdown plus a proportionate amount of contractors overhead and profit for completed in-place work. A homeowner should not have to pay full price for work that is unsatisfactory or incomplete.

Do you agree with this philosophy? Yes $\square$ No $\square$
If "Yes", please complete the following Payment Schedule.

## **PAYMENT SCHEDULE**

First Payment:% of Total Job Cost.
To be paid when the following work is complete:
Second Payment:% of Total Job Cost.
To be paid when the following work is complete:
Final Payment:% of Total Job Cost.  To be paid when all work is complete and satisfactory and all debris is removed from jobsite.
INSURANCE DOCUMENTATION
Contractor's Workman's Compensation Risk number or Private Policy number and Carrier number:
(PLEASE ATTACH A COPY OF YOUR CURRENT STATE CERTIFICATE OR PRIVATE CARRIER CERTIFICATE)  Contractor's Liability Insurance Company and Policy number:
(PLEASE ATTACH A COPY OF CERTIFICATE OF INSURANCE)
ANTICIPATED STARTING DATE:
PRO JECTED COMPLETION DATE:

REFERENCES (List only jobs of similar scope and nature)	
Job completed approximately 4 years ago:	
Name:	
Address:	
Phone Number:	
Job completed approximately 2 years ago:	
Name:	
Address:	
Phone Number:	
Job completed within the past 60 days:	
Name:	
Address:	
Phone Number:	
Bidding Contractor's Signature:	
Date:	
OPTIONAL COMMENTS	

**End of Checklist** 

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#### CONTRACTOR HIRING GUIDE & CHECKLIST HELPFUL HINTS

Thanks for purchasing one or more of my Contractor Hiring Guide & Checklist products. I am quite sure you will be pleased with how they help you find a professional - or more importantly - allow you to quickly spot a scoundrel!

You will run into some resistance from contractors when they see the Contractor Hiring Guide & Checklist(s). Some will reject it entirely. That is OK. Be patient and continue to call contractors until you find one who accepts the Contractor Hiring Guide & Checklist at face value - a document that protects both you and the contractor.

#### **USE TIPS**

- 1. Insist that all questions be answered. Incomplete answers can lead to incomplete jobs.
- 2. Test the contractor's phone number on several occasions. Do you get a machine, voice mail or a human? Humans solve problems, not machines. Note response times. If it takes days to get a return call, this could spell trouble if you start a job with this type of person.
- 3. The cost breakdown is so important. It allows you to compare quotations quite easily. You can see why one quote is low and another is high. On larger projects, a blank space in the breakdown tells you an item has been forgotten!
- 4. Insurance coverage is mandatory. You want real copies with current dates to show that you will be covered if someone gets injured on your job. Remember that sub-contractors must have their own separate insurance coverage!
- 5. Start Stop Dates will help you determine if the contractor is serious about your job. Ask about who will be working on your job and when they intend to show up. Ask about delays what causes them and how long might they last.
- 6. References are critical. The key is to find ones from the different time periods. Ask the people different questions. The most recent reference can provide you with interesting data. For example, did the workers arrive when promised? If there was a delay, what was the problem? How long was the delay? Was the jobsite kept clean? Did anybody play loud music? What would the referral do differently if allowed to start the job over from the beginning?
- 7. Ask the referral from two years ago about warranty claims. Was repair work necessary? Were their severe problems? Was the contractor responsive? Were the defects fixed correctly the first time or were repeated attempts necessary?
- 8. The oldest referral has good information too. Ask how well the work has held up. Ask what they would do differently? Would they hire the contractor again, OR have they since found a different contractor who does better work? You might be surprised by their answers!

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9. Contract Documents - Give serious consideration to attaching/referencing the Checklist as a part - or addendum - to your contract that you and the contractor sign. It can be used as a fact sheet/specifications describing what was promised by the contractor. Since I am not an attorney, I can't give legal advice. You may wish to consult with an attorney to see if your state law permits these kinds of attachments or addendums. I believe that virtually every state permits you to do this.

#### **HOW TO REALLY FIND A PRO**

Finding a reliable, competent and skilled builder or remodeling contractor that can do all of the work will take some time but it is by no means impossible. If you understand some of the basic principles by which these people work, the task is not as mystical as it may seem. Quality contractors are proud of their work. They want it to be perfect or nearly so and they do not want any call-back or warranty problems. To achieve trouble free results, they know that high quality materials are an integral part of each project. Real professionals know that problems are public relations nightmares and drain profits.

Knowing this, you start your search for contractors by visiting the businesses that supply quality materials to these individuals. You might be surprised to find out that these businesses are often places that you have never heard of. In your instance, open the Yellow Pages and look under the heading Kitchen Supplies. Many of the listings under this heading will be businesses that cater primarily to contractors and not consumers like you. Visit two or three of these places if possible. Try to do this in the middle of the morning or the mid-afternoon. Never go early in the morning, at lunch or the end of the business day. These are busy times when contractors are picking up supplies.

Once there, ask to speak with the manager or possibly the owner. Briefly describe your job to this person. Ask for a customer who has been buying for 15 or more years, one that routinely buys the highest quality materials, and who pays his monthly bill on time. If the business manager obliges you, you will have a list of high quality candidates. The final question to ask, if possible, would be names of contractors that this person would use to work on his or her own home.

If the manager will not release names, then go to Plan B. Do a stakeout of the business in the early morning and get business cards from the contractors who are buying supplies. Look for ones who are driving well kept vehicles that project a look of professionalism. You will still need to do more detective work, but your chances of hiring a pro are quite good.

Thanks again for your purchase. Don't hesitate to email me if I can help you in any way. Simply go to my website - AsktheBuilder.com - and look for the Ask Tim icon on the home page.

Click here for other Contractor Hiring Guide & Checklists available from AsktheBuilder.com.

Best regards!

Tim Carter - AsktheBuilder.com

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#### **HOME PLANS**

Home plans are the core documents that communicate what the home owner wants and what the builder needs to build. Without great house plans, a new home construction project can quickly become a sea of confusion, frustration and arguments. Many people think that house plans are just pretty pictures and floor plans, but believe me, they serve a far more important purpose.

Can you remember the last time you were involved in a dispute over anything? Chances are you prevailed if you had some form of tangible written evidence, photograph or object that proved your statements were true. But all too often people argue about spoken words that frequently turn into broken promises, simple misunderstandings, or worse yet - deception. This misery takes place everyday in the residential building arena. Homeowners get into heated disputes with builders and remodelers about any number of issues.

The sad fact is a vast majority of new home construction disputes can be settled quickly and efficiently with crisp plans and specifications that are developed long before the first spade of soil is turned at the jobsite. There are many reasons why good plans and specifications never get developed. Often the customer is unwilling to pay for the time and effort to produce the documents. Another common reason is the homeowner looks at a set of blueprints and thinks they are sufficient. Without ever seeing a first-class set of prints I can see why they might feel a deficient set will make do. After all, if they are good enough for the building department then they must be good enough for all involved.

Perhaps a few examples of dispute issues might convince you that you need top drawer plans and specifications for your new home. Imagine if you will a discussion between you and your builder about crown molding. You say you want it in all downstairs rooms. The builder agrees and draws one simple squiggly line on the plans in the cross section and adds "Crown Molding" with an arrow pointing to the line.

Months later while walking through the house as the finish work is being completed you see a small and simplistic paint-grade crown molding that is barely noticeable up in several rooms. You grumble and wonder why the carpenter didn't install the two piece stained oak crown molding you "thought" you mentioned to the builder.

As you walk into the bathrooms upstairs you shake your head and wonder who in the world put the toilet paper holder on the opposite wall from the toilet. It is barely reachable. Fortunately the carpenter who installed it walks in and you ask about the placement of this fixture. He simply states that is where he always put them. Need I go on?

The failure to develop good specifications and plans can also lead to cost overruns and a limited product selection for your finishes. A great set of plans includes numerous interior elevations that show you in two dimensions what a wall will look like when it is finished. These elevations can be as detailed so as to show exact locations of electrical outlets, switches and yes, toilet paper holders. New computer software allows architects and designers to show these in three dimensions as well.

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Knowing what you are going to see before it happens can often prevent costly change orders. Many people are unable to visualize what something might look like looking at a simple floor plan. Elevations help solve this problem.

Plans and specifications that do not include the actual selections of all fixtures, cabinets, tops etc. can cause you problems if you try to decide what you want during construction. A builder may ask you to go to the tile store 6 weeks before he needs the tile. But once there you fall in love with a special order tile that take 10 weeks to get. Who will pay for the time delay should you decide to order the special tile?

There are hundreds of scenarios that can be described. But one thing is for sure: Detailed plans with clear and precise specifications that outline each and everything you want will save you if push comes to shove. Time and again when I consult in the forensic construction expert work I perform I find that a great set of plans that were ignored by a builder or sub leads to their capitulation if the dispute is headed for a courtroom.

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#### **BUILDING A NEW HOME - GET ORGANIZED**

**DEAR TIM:** My husband and I are getting ready to build a new home. I am astonished at all of the details that need to be addressed. Each time we have a meeting with our builder all sorts of decisions need to be made. I am afraid that lots of information is going to fall through the cracks before the final walk through. What is a good way to keep track of all of this information? Julie J., Stillwater, MN

**DEAR JULIE:** Many people decide not to build a new home for this very reason! They are overwhelmed with the decision and product selection process and simply don't know where to start. Many people are afraid of making the wrong decision. The key is to approach the task in an orderly manner and start making product selections and decisions long before ground is broken.

The building and remodeling playing field is actually a minefield. Making decisions out of order or selecting a product without checking for conflicts with other products can trigger an explosion of extra costs and delays. Once upon a time a client of mine picked two elegant wall light fixtures that hung on each side of a bathroom medicine cabinet. Once they were installed I quickly discovered they prevented the medicine cabinet from opening. Because the homeowner had fallen in love with the fixtures, the problem was solved by relocating the electrical boxes. It was a costly mistake that I paid for.

You can avoid nightmares like mine with a simple job organizational binder. This is a nifty tool that works alongside your blueprints and any written specifications. I have found that the binder works best when it contains a section for each room of the house as well as a separate section for the exterior. Typical things you would find in each section would be photographs or illustrations of fixtures, installation instructions for appliances, fixtures or products, technical information showing supply pipe sizes, wire sizes, and the proper rough-in locations of these utilities.

Each section of the binder should also have a room finish schedule. This is a table that communicates to the builder and his subcontractors exactly what you want on every wall, floor ceiling, trim, door surface in each room. If the data in these schedules is accurate it is entirely possibly for the workers to finish the job with little or no verbal communication.

You will need more than one binder for the job. At the very minimum you need three: one for you, one for the builder and one that is safely stowed in a lockbox at the job site. The subcontractors need the job site binder to refer to as they work each day. Use clear plastic pocket protectors to keep the individual pieces of paper safe from wet job site conditions.

Creating a complete organizational binder means that you need to make product selections before construction begins. This may seem unusual but you might as well resign yourself to it. There are numerous advantages. Pressure decisions are eliminated. Because it is early in the process, you have time to get items that might have to be special ordered. Waiting until the last minute to make selections often eliminates certain items because the job may have to grind to a halt for weeks or months.

Carpenters, plumbers and electricians need to know what they are installing three or four months from now so they get openings, pipes and wires in the correct spots. Every time I have tried to use

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ESP because I was trying to guess what a customer would want, I guessed wrong. Providing your builder with the correct information simply takes the guesswork out of the process.

If you really want your job to run smoothly you and your builder need to look at all of your selections and insure that there are no conflicts. Imagine your dismay when you discover that the electrical outlet for your night stand is behind your bed. Similar frustration happens when a central vacuum outlet becomes hidden behind a door that is always open. Pesky mistakes like this can be avoided with a little thought and attention to detail.

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#### DETAILED PLANS AND SPECIFICATIONS MINIMIZE MISTAKES

**DEAR TIM:** Recently, I received a summons to appear in civil court. The contractor who walked off my job is suing me for the remainder of the unpaid money stated in the contract. Because he avoided repeated calls and letters, I hired other workers to finish the job. What do you think is the best evidence I can produce to prove to the court system that I was a victim? In my opinion he deserves no money. Sue D., Sedona, AZ

**DEAR SUE:** Let me begin by telling you that I am not an attorney and can offer no legal advice. I can tell you, based upon my many years of being involved in differences of opinion with homeowners, what has saved me from having to work for free. The items that eventually become supporting evidence can be a thorn in one's side as the job progresses, but they are worth their weight in gold if a dispute arises at a later date. Hopefully you have many of the following things.

Perhaps the most powerful weapon a homeowner can possess when the going gets rough is an excellent set of plans and specifications. All too often standard plans have far too little detail. Too much is left to interpretation. For example, if the plans say you are to get crown molding does this mean a small thin piece of molding or a large combination crown molding? Detailed plans and specifications make these issues black and white not various shades of gray.

Almost every job requires multiple face to face meetings where many issues are discussed. It can be hard to take notes during these meetings, but this written record of the discussions can help jog the memory of a participant when the wrong light fixtures or floor tile are delivered or installed. These notes become iron clad if you write a letter summarizing the key points and send a copy to all who participated in the meeting. To make the notes armor plated, consider including a sentence stating that if a participant disagrees with anything in the letter they must respond in writing in a timely manner.

Photograph or video tape the progression of the job. Be sure to use a camera that can burn the date onto the image. Take many photographs, including close up photos, of things that will be hidden at a later date. Photos of structural connections where things are nailed or bolted together are often critical. Try to photograph concrete forms just before the concrete is poured. Imagine how difficult it is to guess the thickness of a concrete slab without doing destructive testing or using an expensive diagnostic device. A 35 cent photograph may come to your rescue.

A detailed diary of the events that happened each day can be very helpful. Long delays or periods of time when no one showed up to work are cast in stone with written daily notes kept in a journal. It is very hard to reconstruct events if they are taken from memories that are six or nine months old. Write down who showed up and what was accomplished. Photographs can be added to the diary that show daily progress.

In certain instances, weather data may help support your arguments. If you are not a trained meteorologist, data that you keep may not be considered accurate or true. Fortunately you can obtain vast amounts of weather data at little or no cost from your local National Weather Service office. They keep hourly logs of temperature, humidity, precipitation etc. On more than one occasion this precise data has won a court case for me.

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Almost all jobs have changes as the work progresses. These change orders must always be in writing. In addition to the description of what is changing and the cost of the change, each change order must contain a section that states how much extra time the change will add or detract from the job. You can see the value of this added feature when it is used in conjunction with the start and completion dates that are contained in the original contract.

Finally, if all communications break down, then all contact with the contractor must be in writing. All letters must be sent certified mail with a signed receipt request. You want to be able to prove that you tried your best to keep the lines of communication open at all times.

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#### **CONTRACT PAYMENTS**

**DEAR TIM:** You and other people constantly write about how homeowners need to protect themselves from contractors who take their money and perform shoddy work or no work and disappear. What about homeowners who don't pay for work? I have had several customers who nit pick a job to death and withhold tens of thousands of dollars until several small items are completed. I have bills to pay just like everyone else. What is a fair way to solve money problems between homeowners and contractors? Robin S., Kansas City, MO

**DEAR ROBIN:** Touche! Years ago, I was in a similar situation. I am convinced that hundreds and thousands of homeowners torment contractors for all sorts of reasons. Some of them are legitimate while others are based on past bitter experiences, lack of goodwill, and distrust of contractors as a whole. Unfortunately, there is a small group of very bad homeowners who simply wish to cheat contractors out of money just as there are deceitful contractors who abscond with hard earned homeowner dollars.

When I perform autopsies on these problems, I typically discover a common flaw. The contract between the parties is very vague about the payment terms and conditions. In some instances, wording allows contractors to get too much money in advance. In other instances, homeowners advance money to contractors in a spirit of good faith. Unless these homeowners are working with a contractor who has the highest level of professionalism and honor, the advancement of money before certain things are complete can be a recipe for disaster. The incentive to continue to work at the highest level of efficiency and quality has been removed once the money has been paid.

Contractors routinely present contracts to homeowners that contain loopholes. Imagine language that states, "Payment is due upon completion of work." Well, if I were a homeowner, I could feel justified in holding back the monies if the job were not completely finished. Imagine the nightmare of a job where \$100.00 worth of exterior work can't be completed until the spring thaw yet \$80,000.00 or more is due upon the total completion of the job. If both parties agree to the terms of a contract, then I maintain that they should abide by what the contract states.

There are countless ways to solve payment problems. Several have worked well for me no matter how large or how small a job might be. One element missing in almost every contract I have seen is a tiebreaker clause. It is wise for the parties to agree up front on an independent inspector who is willing to give a ruling as to the quality and completeness of work. In the event of a dispute between the parties, the inspector issues a written ruling that goes one way or the other.

I have found that it is very effective to state that progress payments are made on given dates for the work that is in place and completed to the satisfaction of the homeowner and/or independent inspector. A job cost breakdown that assigns a fair and real number to each aspect of a job is invaluable for this to happen in a fair way for both parties.

The homeowner has a given amount of time to make the payment after the bill is produced. Since the homeowner knows when monies are due, all inspections would have to be scheduled in advance. This allows the homeowner to feel confident the work is satisfactory as he writes the check to meet the deadline. The contract could contain language allowing the contractor to pull off the job if the

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money is not paid on time. No contractor really wants to do this for any number of reasons, but it limits the amount of financial exposure to a fixed sum of money. It also gives the contractor some leverage as very few homeowners want their job to be at a standstill.

Set standards in the contract, if possible and reasonable, with respect to work meeting the building code or more importantly set forth manufacturers' specifications. A benchmark of quality must also be established or you may never meet certain homeowner's expectations. The independent inspector may come into play in this event as well.

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#### **PAYMENT SUGGESTIONS**

**DEAR TIM:** My house was severely damaged by a natural disaster. My husband and I hired a contractor who was referred by a friend and whose state license is in good standing. We visited other smaller jobs to review his work. We signed a contract with him to perform \$250,000 in repairs. He has taken all of our money and only 1/3 of the work is complete, much of it against code. What should we have done to avoid this nightmare? J.C.

**DEAR J. C.:** After reviewing all of the details of your story, I can see that this person was a con artist from the start. All of the facts that you have presented indicate that this individual was not capable of performing a job of your scope. Furthermore, it appears that he had every intention of stealing your money. He has no honor and makes life miserable for all honest, stable, and trustworthy contractors.

Some state laws permit contractors to ask for and accept deposit money the day the contract is signed. In many cases, deposit money forwarded by a homeowner to a contractor is nothing more than a loan. You put yourself and your money at great risk if you advance money to a contractor for no good reason. Some contractors use deposit money to pay the bills of other jobs currently in progress. This business practice is often referred to as under-capitalization. In other words, their financial gas tank is running near empty.

Contractors deserve advance money in certain instances. For example, they may have to order custom non-returnable objects such as kitchen cabinets or custom windows or doors. A build/design firm may want the cost of the design work and the building permit covered as these items can only be used on your job. Design and planning costs can be negotiated during the bidding process. Costs for custom materials can be verified by asking for copies of the quotes from suppliers. Honest contractors generally will not hesitate to provide you with these numbers.

I also noticed that you allowed the contractor to begin work without finished, detailed plans that were approved by your local building department. This was a critical error on your part. It is vitally important to have finished plans and specifications BEFORE the contract is signed. The plans should be an integral part of the contract documents. An investment of \$250 or so with a attorney to review your contract would have been very prudent. The contract could have contained language telling the contractor that all work must be performed in accordance to the plans and specifications.

Payments of additional monies as the work progresses must be tied to specific progress points. You can agree to pay weekly or monthly for work that is complete and satisfactory. To aid you in determining what is a fair price to pay at each of these times, a detailed cost breakdown of the job costs is required. Had you obtained this breakdown of costs on your job, the money to pay for the yet unfinished work would still be in your possession.

I suggest that you contact your local building department as well. Often these agencies provide written progress reports during construction. These reports tell you whether or not the work is being completed in accordance with the building code laws. Make the contractor submit these reports, if they are available, at each request for payment.

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In addition, be sure you receive notarized affidavits from each person who has worked on your property or material supplier who has delivered materials. If your contractor has not yet paid these people, your nightmare is just beginning.

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#### WHEN TO PAY FOR REMODELING PLANS

**DEAR TIM:** My husband and I are remodeling our home to accommodate for our new arrival. We've been working with an architect who is not fully licensed at this time. This individual has been drawing up plans for our new project. The plans are not yet signed and sealed as he wants to send them to a licensed architect to have this done. But he wants us to pay the full amount of the plans prior to getting them signed and sealed. We're not sure if we should pay for the plans until everything is finalized. Please let me know if we should pay for them up-front or if we should wait until the plans are completely done. Julie S., Orlando, FL

**DEAR JULIE:** Congratulations on the expanding family! The answer is very simple if you ask me. I feel you should never pay in full for something until such time as you are completely satisfied. The fact that the unlicensed architect-to-be asked for the money before the job is complete is very troubling to me.

There are all sorts of reasons you should not pay in full until the job is complete. The money in your account is the only leverage you possess. The instant you hand over all of the money for the plans, you then rely on integrity, hope and good will to get what you want. This individual may have all of these qualities and more, but I do know he does not yet possess good business sense.

I can produce countless examples in the real world where you do not pay for things in advance in-full before you get them. There are many things where you do put down a deposit and possibly make timed payments as the work progresses, but to pay in full before delivery is a recipe for disaster.

Here is a true story that just happened to the son of a close friend. This young man wants to become a commercial pilot. He signed up for flying lessons and all the necessary ground school training to get the commercial license. The cost was staggering - somewhere above \$15,000. My friend co-signed a loan for his son with a bank, took the funds and paid the flight school for the flying lessons and schooling. They did this in advance to get a slightly reduced price. A month ago the flight school went bankrupt and the son only had 10 percent of his training complete.

The son and father still owe the money to the bank and they have virtually nothing to show for it. A similar thing could happen to you. This unlicensed architect may have made an enormous amount of mistakes in your plans. It could take many hours of redrawing to correct them. Once he has the money, he may be reluctant to make the changes in a timely manner. One thing we know for sure is that his incentive to do so will be greatly reduced. In fact, he will find that the additional work will create a large mental obstacle as he feels he is not getting any money to correct his mistakes should they exist.

At this point in time, you have enormous leverage. The plans he has been working on are of no value to anyone but you and your husband. No other homeowner would have interest in them as they are house-specific remodeling plans.

You simply tell this person that you are more than willing to write a check for 90 percent of the total due once the plans are signed and sealed by a real licensed architect. You then tell the architect-to-be that the remaining 10 percent of the money will be paid as soon as the building permit

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is issued. Keep in mind that the building department may request minor changes in the plans before a permit is issued. You still want to have some financial leverage in the event this happens.

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#### HOME REMODELING

### 25 Things You Must Know If You're Remodeling

Remodeling is as different from building a new home as night from day. When you visit your new home construction site, you can look around and then go home. You don't have to deal with the workers and the mess.

Remodeling is the exact opposite. Your normal routine is rocked to its core. Strangers, whom you have never seen, invade your home. The excitement of the job starting soon wears off and becomes a dull headache.

If the remodeling job is a major one, such as kitchen remodeling, or bathroom remodeling or even a room addition, the impact on your life will be significant. Many people are not prepared for the disruption, dust, and missed deadlines.

To make a remodel job go smoothly, it require enormous amounts of planning. Be sure to convey your bathroom remodeling ideas or basement remodeling concerns or what ever room you are doing to your contractor at the beginning of the remodeling projects. The remodeling contractor is responsible for this, but you must make sure he or she has covered all of the bases. In my opinion, you can only do this if you have a clear understanding of all of the things that can go wrong during the remodeling process. With this knowledge, you can already have a strategy in place to eliminate problems before they happen.

#### **Asbestos and Lead**

Harmful basic chemical elements lurk like hidden time bombs in many existing homes. Two of the most prominent are asbestos and lead. Asbestos was commonly used in insulation pads that sat on top of furnaces and was used in wrapping materials around forced-air heating and cooling ducts.

Asbestos was also used in floor tiles, roofing, piping, adhesives, etc. In other words, it can be found just about everywhere. You need to make sure you identify potential trouble areas in your home and make sure your contractor deals with the danger in an approved manner during the asbestos removal.

Lead is a very serious hazard that can be found in many homes built prior to 1978. If your remodeling job involves scraping, sanding or removing anything that might contain lead paint, you better make sure all precautions are taken so your home does not become listed as a Superfund site. Lead poisoning is a possibility if not handled properly.

#### **Bid Breakdowns**

When you are soliciting bids from different contractors for your upcoming remodeling project, it is imperative that they submit detailed itemized bids. You need to know how much money is allocated for the labor and material for each part of the job.

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This information will be used by you to why the low bidder is low and why the high bidder is high. If there is an enormous amount of disparity between contractors when you compare the cost of the same task, this is an area that needs further discussion. For example, if you are getting a new roof put on and painting done and you have specified the exact shingle you want, then the actual itemized number for the shingles should be within \$50 or so of one another as both contractors should have calculated the same number of shingles.

The breakdown will also be an invaluable tool when you need to make payments. When a payment is requested, it becomes your job to view the work that is complete and ensure it is satisfactory. Refer to the initial bid breakdown and make sure to only pay for that amount of work along with a pro rata portion of contractor overhead and profit.

### **Customizing Touches**

One of the most fulfilling things, I experienced as a remodeling contractor, was doing extra special things for customers. Creating special nooks or crannies, delightful custom window seats, maybe it was a special set of steps leading from a deck to a patio.

If you start to gather photographs from magazines and even the Internet that depict things you especially like, an experienced carpenter, painter or other trades person might be able to create it for you with very little extra work.

But you need to communicate these wants and desires in the planning stages. Photographs are an ideal tool for communicating what you want. My wife did this exact thing with me as she saw a gorgeous wood picket fence in a magazine. Without any plans and just working from the photo, I created a nearly exact copy. It doesn't cost one dime to ask for a price or express an idea.

#### **Debris Removal**

It is surprising to many people how much debris and garbage are created during a moderate to large remodeling job. The problem on a remodeling job is that you don't want it scattered or piled in the yard or left inside if at all possible. Any trash that is combustible represents a serious fire hazard as it is commonly stacked so there is lots of air around it. A spark from a plumber's torch, a carelessly discard cigarette, etc. can create an inferno that can cause serious damage.

To make matters worse, when debris is being created, often the structure is being altered. Some structures can lose much of it's fire stop characteristics, especially if drywall and plaster have been removed. Open walls and ceilings provide a pathway for rapid fire spread.

Include in your contract that all debris will be cleaned up each day and placed in a metal container that is placed safely away from your home. Request that the work area be broom clean each day and vacuumed at the end of each work week.

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#### **Duration of Job**

The last thing you want is your house torn up for an extended period of time. If you have seen your friends', relatives', co-workers' and neighbors' homes go through a remodeling job of any size, you know it can take a while. Anything that delays the job causes the pain threshold to rise exponentially.

Using your past experience and observations of other people's projects, you might be able to get a feel for the length of time a job should take. If a contractor says they can do a small room addition from start to finish in 10 days, ask him what magician will show up. You may be surprised as he may have the addition pre-built at a modular home factory!

It is possible to compress time schedules, but your job during the bidding process, is to request a detailed time line of what tasks are going to happen each day or each week. Compare the schedules that each contractor provides to see if each one has accounted for each task. If a contractor refuses to produce a schedule, it might be a sign of disorganization.

#### **Dust Control**

Even small remodeling jobs create dust. Large-scale demolition can create dust storms within homes. When you are interviewing contractors, during the bidding process, have detailed discussions about dust.

Take notes during these discussions. If the contractor says something that doesn't sound right, ask for clarification. When you talk with past customers of each contractor, ask specific questions about how well dust was controlled.

Some dust is inevitable, unless the contractor sets up a negative pressurization environment where the work is taking place. This setup costs extra money and is widely used by the mold abatement companies if you or someone in your family is sensitive to dust.

Keep in mind that homes equipped with recirculating forced air systems must be turned off during periods of dust creation. The return air aspect of the system can inadvertently pull dust into the system and broadcast it throughout the home.

#### **Extra Telephone**

It seems as if everyone has a cellular telephone today. But it is entirely possible for a battery to die or a cell phone to be forgotten at home or become damaged at the jobsite.

The last thing you want is a contractor or one of his subcontractors using your phone. One or two phone calls is not bad, but day-after-day use of your home phone can become very annoying.

It gets worse, some contractors give out your telephone number because they might expect a return call. You then become an unpaid secretary or a receptionist for the branch office of your contractor.

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The solution is simple. Place language that your contractor must install a temporary land telephone line or at the very least buy a temporary cell phone that is kept at the jobsite for all subcontractors and employees to use. We have more options now than ever with respect to communication.

#### **Fumes**

Many parts of the remodeling process can and do create fumes. The assembly of PVC plumbing pipes creates very noticeable fumes. Soldering copper tubing creates fumes as well, Drying paint liberates vapors into the air that contain a brew of different chemicals.

Urethanes, adhesives, etc. all create fumes that can invade your home during time periods where windows must be closed. These accumulated fumes can cause discomfort and actually sickness to people who might be acutely sensitive to some of these very peculiar chemical vapors.

Temporary space heaters used for all sorts of heating and drying purposes can create deadly carbon monoxide. Fumes can enter your home quite by accident and cause a problem. A heater placed innocently next to an air intake might cause massive amounts of carbon monoxide to be inject into your interior air. It is extremely important to discuss fumes with the bidding contractors and what they plan to do to minimize them in your home as they work.

#### **HVAC Sizing**

If your remodeling project involves adding additional space, there is a strong possibility you will have to upgrade or modify your existing heating and cooling system. Your existing furnace and air conditioner might be at the limit now with respect to the amount of heating and cooling BTU's they can handle.

It is extremely important that you discuss this possibility with the remodeling contractors during the bidding process. Talk with them about heat gain and heat loss calculations. If the contractor or sales person squints or tilts their head when you mention those words, you might be talking with the wrong person.

Once you have awarded the job to a contractor, it is imperative that the heating and cooling contractor come out and gather the necessary data to perform the needed calculations. These tell them whether or not your existing heating and cooling equipment will work.

#### **Insurance Certificates**

Unfortunately, we live in a society that seems to be over-populated with attorneys. These people need to feed their families and some of them seem to love to work on accident claim cases. You need to make sure you are never named as a party to one of these lawsuits.

You can do this by taking about insurance certificates with the bidding contractors. It is not always enough for a remodeling contractor to show you he has coverage for his employees. What is important is that each and every person who shows up to work at your home is indeed covered.

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Although it is a lot of work, you must insist upon doing it. You must make it very clear to the bidding contractors that they must supply you with current workman's compensation and general liability insurance certificates for all subcontractors who plan to work on your job. These documents need to be produced the day the contract is signed.

#### **Matching Materials**

Clothing, automotive, etc. styles change on a constant basis. The same is true for products used to build your home. Your existing home may have very unusual interior and exterior woodwork or plaster. If your remodeling contractor is a professional, he or she will know how to get exact matches on many of the materials used in your job.

There are many woodworking mills that can easily create identical profiles for door and window casing as well as crown molding and baseboards. It will cost more than buying stock trim, but the long-term value you add to your home by doing this will be well worth it.

With lots of extra effort, it is sometimes possible to get very close matches on brick and even ceramic tile. If you are trying to match brick, always go for the color match first and then the texture match. From the street, you rarely can detect texture but readily notice differences in color.

#### **Pavement Problems**

Do you have a gorgeous driveways, sidewalks and patios right now? If so, it would behoove you to take very good photographs to prove it. Remodeling activity almost always causes damage to existing paving materials around a house.

Dumpster deliveries, concrete trucks, lumber trucks, etc. can not only crack and break apart paving, but they can spill seas of motor or hydraulic oil on pristine concrete or blacktop.

It is imperative that you and the bidding contractors talk about how your paved surfaces will be impacted by the remodel job. Document what each contractor says and decide who has the best plan to protect your current investment. The last thing you need is an argument that a crack or an oil stain was already there. This is the reason for the photos you took prior to the remodeling project.

Be aware that large loaded delivery trucks can weigh as much as 20 times what your car weighs. It is no wonder thin concrete slabs crack and blacktop driveways crumble when a truck backs up onto it. Read the delivery tickets that are signed by the workers and most have damage waivers that relieve the truck companies of responsibility if a person allows them to drive onto your paved surfaces.

### **Payment Schedules**

This is one of the most important parts of your remodeling job. The money you possess is the only leverage you have to ensure your job gets completed and done to a level of quality you have agreed upon in your contract.

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All too often, people advance large sums of money to the contractor when the contract is signed. The only time this is necessary is when your job requires special order materials to be ordered before the job starts. Examples of this might be semi-custom or custom cabinets, a custom front door, custom garage doors, etc. Any materials that are commodity items that can be purchased at supply house do not qualify.

Keep in mind that your contractor should have open accounts at all suppliers. If he does, why would he need advance money? He doesn't pay workers in advance, nor does he pay for supplies in advance.

You must always retain a sufficient amount of money to complete the project no matter what stage it is in. When you do pay for completed work, the contractor must supply you with notarized affidavits from all who have work on the job as well as all companies that have supplied material. Never issue a payment without having these documents. Get your payment calculator out and be sure the total amount you pay each time needs to match the amounts on all of the affidavits.

#### **Plans - Triple Check Accuracy**

As with new construction, the plans, blueprints, and written specifications are the primary tool that communicates to the remodeling contractor, suppliers and all subcontractors what is going to happen at your home. The ideal set of house plans would be ones that are so complete and so detailed that no one ever has to ask you a question. It is possible to do this as I have been blessed to work on such a job.

But this goal is very hard to reach. It requires you to think through the simplest things, such as the exact place where a toilet paper holder might go. You need to make all product selections, even paint and stain, before the job is even bid.

Is there a value to all of this? Absolutely, yes. If your plans are this complete, the bids you receive should be highly competitive. Dishonest contractors can't play the famous bait and switch game with absurdly low allowances for things when plans and specifications are complete and accurate.

#### **Plumbing Disruptions**

Many remodeling jobs involve plumbing. What may seem to be a very simple task of just turning off your main water valve and turning it back on can wreak havoc in an older home. When water lines refill from the rapidly incoming water, it can dislodge pieces of sediment from the sides of the older pipes. This sediment can clog faucet aerators, toilet fill valves and faucet valve cartridges.

It is very important that you discuss all plumbing jobs with your contractor before work begins. If water needs to be shut off to solder pipes, what happens if a small fire starts? If drain lines need to be cut into to install a new branch drain line, how long will the toilets in the house be inoperative? These simple questions need solid answers.

Avoid major plumbing changes on Fridays. If leaks develop after workers go home, will you be able to get instant repair service over the weekend? If you must have work done on a Friday, have a

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contingency plan in place. Make arrangements such that you can easily contact the plumber or the remodeling contractor in the event of plumbing problems.

#### **Porta-Potty**

Bathrooms are private places. The last thing you need is a bunch of strangers with dirty clothes and muddy boots walking onto the clean throw rugs in your bathrooms or powder rooms.

Major remodeling jobs that will see many people at your home for weeks on end need a temporary toilet facility. Many of these are quite discreet and they allow you to maintain control of a very important part of your home. This is an important issue and you should not budge on it.

Make it very clear to the bidding contractors that a temporary toilet must be on the jobsite and that it must be serviced once or twice a week.

#### **Pre-Order Materials**

Any type of delay on a remodeling job creates havoc and stress. You can minimize delays by making sure the exact materials you need are at the jobsite long before they are needed.

This concept may seem simplistic, but it is often overlooked. If you have a safe and secure place to store products that are not readily available, why not buy them in advance and have them on hand?

Examples of this would be specialty faucets, hardware, light fixtures, ceramic tile, special-order windows and doors, and any other material that is not ordinarily in stock. It is also very important to inspect these items to make sure there are no defects and that they are exactly what you ordered. It is not uncommon for the wrong product to be shipped.

### **Protecting Finishes**

Imagine how many trips up and down your stairs a remodeling contractor and his subcontractors might make as they remodel a second-floor bathroom. Without protection, the stairs, carpeting, handrails, walls, etc. can easily be damage or scuffed.

I suggest having a very frank and open discussion with your contractor about what steps will be taken to protect all existing surfaces both inside and outside of your home. Take very good notes and write down in the contract any promises the contractor makes with respect to what he or she intends to do.

The marketplace is crammed with many surface-protection products that help contractors keep dirt and dust away from things that are important to you.

But keep in mind it doesn't stop with existing materials. Many a new tub has been scratched by a drywall or ceramic tile subcontractor. Finish carpenters can scratch new hardwood floors with tools when they come back to install toe stripping. Discuss all of these issues with your contractor so things that are in excellent shape stay that way.

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#### **Scheduling**

One of the top complaints of homeowners who have gone through a major remodeling job are delays caused by scheduling snafues. Large construction projects employ special people who are experts at coordinating the arrival of both materials and workers so that the job continues from start to finish with no disruption.

Small remodeling contractors can create simple charts that do the same thing. The trick is to correctly identify the realistic amount of time it takes to do a particular task and then place it in the right position on the schedule.

The next task is to determine which jobs can occur on the job at the same time. It is often possible for a plumber to be working inside a room addition while a bricklayer or siding contractor is applying the outer skin to the job.

Request a written schedule from your contractor in the bidding phase. See if any of the contractors you are talking with can produce one they are currently using on an existing job. If they can't, you better talk with past customers to see if the jobs they did progressed with little or no interruptions.

#### **Selecting the Real Professional**

I often think this is the Holy Grail of both new home building and remodeling. Every homeowner wants the best contractor, who is both professional and honest. These people do exist. They can often be found in just about every city and county in the nation.

If you hope you have the right contractor for the job, you may already be in trouble. You can't ever base decisions on hope. You start the process of finding the professional by conducting a thorough and in-depth interview. This may seem unusual, but it is a common practice in the business world.

You can ask very interesting questions and get some fascinating information. For example, ask a contractor the names of the last three books he has read. Ask if he attends remodeling conventions. If not, ask why. Ask them if they volunteer time. If so, where? Do they coach children's teams? When asked to produce an ID, does the contractor show you a driver's license or some other card? Never forget that it is your home and it represents an enormous investment. You must be sure you and your contractor are a close, if not perfect, fit.

### **Temporary Kitchens and Baths**

If you have never kneeled down to wash dishes in a bathtub, you are not missing a thing. It is miserable and it is humiliating. It is also unnecessary.

If your kitchen is going to be torn up for several weeks, ask the bidding contractors how they intend to provide you and your family with temporary sinks, cooking appliances and refrigeration. Creative and professional remodeling contractors can often throw together a temporary kitchen that can roll into and out of the kitchen in progress each day.

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Bathrooms are even more critical. It is not uncommon for a professional remodeling contractor to build a temporary shower in some location while the primary bathroom is being remodeled. Sinks and toilets are a must. There must always be functioning sanitary plumbing fixtures for you at all times. Excuses are reasons for failure. Do not tolerate them.

#### **Trees and Landscaping**

The landscaping around your home may be priceless. How many years has it taken a particular tree to reach its current height? You may have tens of thousands of dollars invested in expensive flower, bushes, shade plants, etc. The last thing you need is permanent and irreversible damage to your trees and vegetation caused by an unknowledgeable contractor, subcontractor, excavator or delivery truck driver.

The best way to ensure you preserve all of your plants is to arrange a consult with a certified arborist long before your project begins. Get written instructions from this person as to what needs to be done to make sure all trees and plants will survive the remodeling ordeal.

Make these written instructions part of the bidding documents and part of your contract. Be sure the contractor you choose has sufficient general liability insurance to cover damages and that the policy specifically covers damage to trees and landscaping.

#### **Valuables**

This is an uncomfortable subject, but one that must be discussed. There is no doubt in my mind that your home contains valuables. They may be cash, jewelry, guns, art or stamp collections or even musical instruments.

Remember that your remodeling job will bring with it people you have never met, and employees who work for those people who may have never been properly screened. Never tempt these people by leaving valuable objects in plain view.

If you have things of great monetary or sentimental value in your home, it may behoove you to move them to another safe location during the remodeling process. Accidents can happen. Fires can start. Worse yet, loose talk at a drinking establishment might tip off criminals who learn about all of the wonderful and tantalizing things within the confines of your four walls. Eliminate this problem from the start by eliminating the source of temptation.

#### **Weather Protection**

Many remodeling jobs involve opening up your house to the weather. Extreme jobs could actually involve tearing off your entire roof or a part of it to add a second story or a large dormer. The job might be as small as adding a skylight. But Mother Nature might spoil the fun with a pop up thunderstorm or five days of non-stop rain. A snowstorm may even be thrown in for good luck.

The point is simple. You must know how your remodeling contractor is going to protect your home against all forms of weather while your home's outer defenses have been compromised by

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work-in-progress. You need to understand that giant tarps can blow away in moderate winds. Wind pressure can be enormous over large expanses of plastic or fiberglass.

Not only can rain and wind-driven rain be a problem, but extremes of heat and cold can create enormous amounts of discomfort. Discuss with your contractor, before the job starts, how air leaks will be stopped until such time as enough work is in place to minimize any loss of conditioned air from your home.

### **Work Days**

Within a week or two, you will grow tired of the flow of people who come to your home to perform the remodeling work. It is important for your sanity and peace of mind for the workers to maintain a strict work schedule. When you get home from work, the last thing you need is noise, dust and activity at your home. Yes, that may be part of your families ordinary activities, but you don't need additional input for the remodeling contractor.

When you are bidding the job, ask each contractor to state the normal times workers will arrive and leave each day. Ask about weekend work. If you do not want workers to be around on weekends, make it clear for the beginning.

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#### KITCHEN CABINET REMODEL

**DEAR TIM:** My kitchen cabinet remodel job has turned into a disaster. I contracted the job through a national home-center chain who demanded I pay in advance for the entire job. There are numerous issues, and the granite top is sagging in the middle of my sink. My complaints are going unanswered. The installer will not come back, and my calls to the home center are getting me nowhere. Is it time to call an attorney? Should I sue to get my money back? What went wrong as I trusted the large national company? Andy E., Lexington, KY

**DEAR ANDY:** If I had a nickel for every letter and email I have received like yours, I would have my own private jet. The Better Business Bureau statistics echo this as complaints regarding home building and remodeling are always make the Top-Ten List of consumer issues. Let's put on the rubber gloves on and do an autopsy to discover what went wrong. It's important to find the cause, so this never again happens to you.

You undoubtedly had lots of anxiety going into this project as you indicated that trust was a major factor in your decision who to hire. My guess is that you did not know exactly what needed to be done on the job, so you wanted to go with a large branded company you thought would make your life easy. This, in my opinion, is a huge mistake. You always need to investigate what is involved, how things work and how to spot a pro from the get go. This way you protect your interests at all times.

The actual cause of death was you making the payment in full at the beginning of the job. When you do this, the only leverage you have to make sure your kitchen remodel dreams come true is hope. You "hope" that all goes well and you "hope" you get what you paid for. Never again pay the full amount in advance for any remodeling job. It is unnecessary, and it puts you in grave financial risk.

It is reasonable to have to pay some money up front in rare situations. Your kitchen-remodeling job is one of them. If the cabinets you ordered were custom ones that are not normally stocked by the home center, then it is reasonable for them to request a 50 percent deposit to order the cabinets. It is reasonable for them to ask for a similar 50 percent deposit for the



A granite top like this must be installed on kitchen cabinets that are level and sturdy. PHOTO CREDIT: Tim Carter

granite top as it will probably only fit in your kitchen. You should not forward any monies for installation labor - never. You only pay for labor once it is complete and satisfactory.

When you have the money in your possession, you have the power to get results. You can create a fair payment schedule that distributes a certain amount of money as the work progresses. If this means you have to make smaller payments every three or four days on smaller jobs, it is worth the inconvenience.

You said the home center demanded payment in full before the work progressed. I don't doubt that, but the marketplace is so competitive, it is possible you might have negotiated special terms that allowed you to make staggered payments as the work progressed. Use the economic law of supply

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and demand to your favor whenever possible. There are many other smaller professional remodelers who would have agreed to take your money as the job progressed.

As for calling an attorney, you can do that as a last resort. I believe you will discover that you will have to pay the attorney's fees no matter what happens. It is entirely possible you will spend thousands of dollars to get the same results as that you might do on your own by becoming the squeaky wheel that ultimately gets the grease.

Start by contacting your local Better Business Bureau to see if the national home center is obligated to enter into arbitration. Then contact the headquarters of the home center, fill out online complaint forms at their website, contact any local consumer reporters at your media outlets, visit websites where consumer complaints are lodged, etc. In other words, don't look like a doormat or otherwise you will become one.

When you decide to remodel your kitchen or any job for that matter, you can use professionals who will not demand full payment up front. They don't require this as they know the job will turn out fine, and that you will be satisfied with their work.

The key is to spell out in the contract what monies are due when. You must always hold back enough money to be able to finish the job at any point. If you give the contractor too much money, you loose your leverage. Imagine what might happen if the contractor gets injured on your job and you have to bring in another company to finish. You must always have that money needed to finish in your possession.

It is critical that you make timely payments when you say you will. This is paramount to the two-lane trust bridge between you and the contractor. You are trusting that the contractor will do great work and do it on time. The contractor trusts that you will do your part and make the correct payments on the day they are due. Remember that excuses are reasons for failure. Do not fail your contractor and he will not fail you.

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#### KITCHEN DESIGN

**DEAR TIM:** I need some help with the kitchen design for my home. I am pretty sure I know what I want, but kitchen designs are as varied as faces in a crowd. How will I know what is the best design for this kitchen remodel job? What is the best way to approach a fresh kitchen design project? Sheila B., Hardeeville, SC

**DEAR SHEILA:** Kitchen design is very important, but it is sometimes confused with kitchen planning. Both planning and design are critical, and ignoring one while concentrating on the other can lead to a disaster and heartbreak. Let's make sure we are on the same page with respect to what you need.

Kitchen design, in my opinion, speaks to the overall look of the kitchen once it is completed. A designer can use different materials, cabinets, finishes, lighting, etc. to achieve a sleek, modern look and feel or a kitchen that was transported in a time machine from a quaint Irish cottage. There are an infinite amount of kitchen designs you can have.

Kitchen planning, in my opinion, tends to pay more attention to the functionality of the space. When you plan a kitchen, you are thinking about the placement of the sink, appliances, types of cabinets and the layout of the cabinets and countertops. The best analogy I can think of is kitchen planning is like the structural steel of a skyscraper and kitchen design is the outside appearance of that same skyscraper.

There is no simple answer to your main question. I feel you can ask 100 top kitchen designers what they would do with your new kitchen, and you will likely end up with 100 different designs some of them being similar, but no way identical. My suggestion is for you to start to immerse yourself in research where you look at hundreds of different designs and see which few really put your head on a swivel.



This kitchen design was a collaborative effort. My wife had significant input from beginning to end throughout the entire design process. PHOTO CREDIT: Tim Carter

Your research will undoubtedly take you across the vast tundra of the Internet, into numerous kitchen cabinet showrooms and possibly design centers built by large remodeling contractors who specialize in kitchen remodeling. I also suggest you start looking at any number of excellent kitchen design books and magazines that have hundreds of gorgeous color photos of kitchens large and small, expensive and affordable. If you really want to be on the cutting edge, look at kitchen designs done in European countries. European kitchen designers often produce stunning results in small spaces.

Be sure to look beyond just cabinets and countertops. Every surface in the kitchen is a design element. The backsplash space between the countertops and underside of the wall cabinets, floor, ceiling, doors, wall spaces above and around cabinets, etc. all should contribute to the overall design theme.

For example, if you are on a tight budget, you may decide to paint your existing floor and incorporate a design of some type into the paint. Painted floors hold up very well when they are coated with

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high-quality clear urethane. Don't forget lighting as it is a very important design element. Unfortunately, lighting is often overlooked in many kitchen designs that I see.

I urge you to consider interviewing several professional kitchen designers. They may be able to offer you great advice about how to maximize your design dollars. The fee you spend for a kitchen designer may be paid for from dollars you might otherwise waste on rookie design mistakes.

Not all professional kitchen designers are made equal. Some have years of professional and industry training mixed with years of field experience. Others may have little or no training in the field. Before you sign any contract for design fees, make sure you investigate the qualifications of the person you are going to hire.

At a bare minimum ask to see the last 20 kitchen design projects they have worked on. Try to determine if the designer has experience working with the look and feel you have decided you like. Ask the designer what kind of training and classes they have taken. Probe to see if they have any type of certification from industry associations. Some certifications require many hours of training.

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#### KITCHEN REMODELING

**DEAR TIM:** A major kitchen remodeling job is about to start at my house. The needle on my anxiety meter is pegged causing me to lose sleep. Is a kitchen remodel supposed to be this stressful? How am I going to survive for five weeks without a kitchen? Is there a way to minimize the pain and suffering I am about to endure? What did you used to do to keep your customers happy each day? Nancy A., Seal Beach, CA

**DEAR NANCY:** My internal radar is picking up all sorts of serious negativity from you. We need to turn your bad feelings into excitement, joy and bliss about this amazing transformation that is about to happen. If you don't, you will undoubtedly come totally unglued before you are halfway through this traumatic event. Worse yet, if your anxiety transfers to the workers, all sorts of bad jujumagumbo will happen.

I have lost count of the kitchen remodel jobs I have done over the years, but the visions of what happens are crystal clear right now as four days ago a crew started to completely gut my own kitchen. If you go upstairs right now, my kitchen looks like a bomb exploded. Don't ever underestimate the convenience of going to a kitchen sink to get a simple glass of water.

I think your dreadful feelings can be traced to poor communications between you and the remodeling company. Anxiety is often created when a person is unable to predict the outcome of an event or series of events. If you had a series of questions about the entire process, including what you are going to do about cooking, refrigeration and dishwashing during your project and the answers you got still have you worried, something is seriously wrong.



Dennis Eads and Bob Schmidt carry out a worn ceramic tile countertop as my old kitchen is demolished. PHOTO CREDIT: Tim Carter

You minimize, and possibly eliminate, all pain and suffering related to a kitchen remodeling project with excellent planning, askeduling and timing. A little pinch of luck is also a great ingredie

scheduling and timing. A little pinch of luck is also a great ingredient if you can conjure it up.

I was by no means the perfect remodeler, but I knew that kitchen remodeling jobs had to run like the passenger trains of old. My jobs were almost always on time, I constantly strived for first class service and I knew the job had to keep moving forward everyday. Even when unforeseen problems popped up, most customers saw that we were working as hard as possible to solve the issue and complete the job.

Your remodeling contractor should have produced a schedule that shows what will happen each day. On that schedule, you should be able to see when all of the materials, appliances, cabinets, countertops, etc. must be onsite so there is progress each day.

You don't want surprises as the cabinets are being installed. If utilities are in the wrong place or not sized correctly, delays are inevitable. Kitchen appliances can be very persnickety as to where

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electrical and plumbing connections are located. It is vitally important that you or your remodeling contractor ensure that all utilities are sized correctly and they are in the right location before the plaster or drywall is installed.

I am astonished that your remodeling contractor has left you in the dark with respect to a temporary kitchen. On each of my jobs I was able to setup a temporary kitchen, albeit small and cramped. If need be, we took out some of the existing cabinets and used them to make a temporary kitchen in a basement or a garage if the weather was nice. To expect a family to eat out for the entire duration of a kitchen remodeling project is completely unreasonable.

All sorts of modern appliances allow you to create a miniature kitchen that allows you to do 90 percent of what you are now doing in your existing kitchen. My wife just bought an amazing electric appliance that allows us to fry eggs, bacon, cook meat, brown sandwiches, etc. This briefcase-sized appliance coupled with our microwave and two smaller refrigerators placed around our basement wet bar will allow us to survive our kitchen remodeling job. I am sure you can have a workable temporary kitchen fabricated in some part of your home.

Be sure to take many photographs or a video with an audio description of the entire process. Each night after the workers leave, document every surface that was worked on. The photos or videos could come in handy in the future if you need to see what is behind a finished surface.

Make sure your remodeling contractor does not fidget with any utilities on a Friday. You do not want to have a plumbing or gas leak pop up after the workers leave for the weekend. Be sure you know how to shut off all utilities in your home in the event a leak develops or you sense something is wrong with the electricity. Mimic an experienced boy scout - be prepared.

Do not make the final payment on the job until all work is complete and you are 100 percent satisfied. Never work from verbal promises. Your money is the only leverage you have and you must always have enough money in your possession to complete the job in the event your contractor disappears or you decide to kick him to the curb.

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#### KITCHEN CABINETS

Kitchen cabinets are by and large the core of a modern kitchen. They are flanked by kitchen appliances such as the refrigerator, stove, cooktop, dishwasher and microwave, but in today's kitchen many of these appliances are encapsulated by the cabinets or made to blend with the cabinet finish.

Shopping for kitchen cabinets can be intimidating. There are scores of major cabinet companies, and many more smaller custom cabinet shops where you can get any cabinet made from any species of wood that your mind can imagine. Add to this the subset of laminated cabinets, and the choices are enough to bring the most savvy shopper to her knees.

Pricing is a fantastic way to categorize kitchen cabinets. As with many things, the higher-quality cabinets simply cost more money. It does not take much effort to spend tens of thousands of dollars on the actual kitchen cabinets.

Traditional kitchen base and wall cabinets come in standard sizes. The base cabinets are often 34.5 inches tall and 24 inches deep. They come in widths starting at 12 inches and can go up to 48 inches often in increasing width increments of 3 inches. Wall cabinets are often 12 inches deep and 30 inches tall. They also come in the same size widths as the base cabinets. Wall cabinets also come in several different heights ranging from 15 inches all the way up to 48 inches. It is not uncommon to find an even wider range of sizes with certain custom cabinet product lines.

Different semi-custom cabinet manufacturers make different-sized cabinets for all sorts of special looks and situations. It is not uncommon to have one cabinet extend beyond adjacent cabinets to create a distinguished look. It pays to shop around to see all of the different possibilities and special cabinet features offered by the custom-cabinet manufacturers.

One of the interesting aspects of true custom kitchen cabinets is the ability of the cabinetmaker to make one giant base or wall cabinet instead of separate boxes that are screwed together by the installer at the jobsite. A custom-cabinet maker can easily make one giant base cabinet 8 feet long that installs as if it were a piece of furniture. The same is true for wall cabinets. The advantage of this method is the lack of vertical seams where two traditional cabinet boxes would mate up to one another.

Pay particular attention to the materials used to build the cabinets. Lower-priced cabinets are made with minimal-quality engineered lumber. If you plan to load a wall cabinet with heavy traditional china, the weight of the dishes may cause the cabinet to pull apart over time. I have seen this happen on several occasions. Be very careful about storing china that has sentimental value in a low-cost cabinet.